# Mid-Atlantic Education: Tysons – What's Happening & How Does It Change the Regional Geographic Puzzle?

CoreNet Global Mid-Atlantic Chapter February 19, 2014



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## Tysons – What's Happening & How Does It Change the Regional Geographic Puzzle?

## Michael Caplin, Moderator

Executive Director, Tyson's Partnership

## **Linda Bartlett**

Sr. Vice President & Controller, Intelsat

## **Scott Homa**

Vice President, Mid-Atlantic Research, Jones Lang LaSalle

## Jim Policaro

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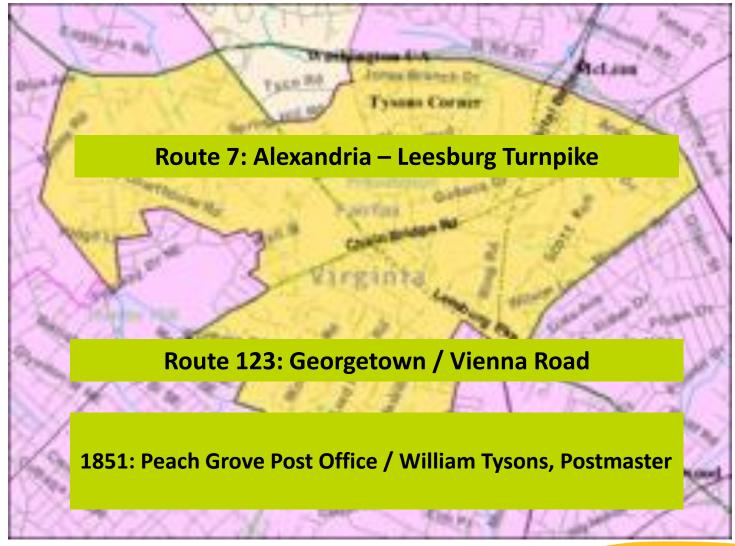


Tysons, Virginia

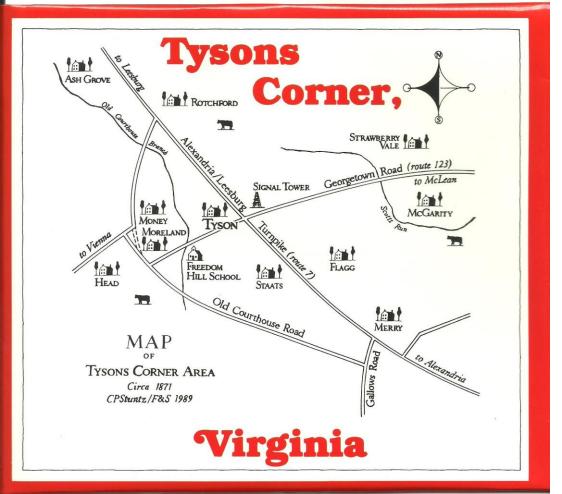
The evolution of an intersection

February 19, 2014

## Tysons Corner: Once A Rural Cross-Road







## **A Rural Cross-Roads**

## 













## 1962: Board of Supervisors Approves a Shopping Center@ Intersection of 2 key roads1962: Dulles Airport open



A sketch of the area which appeared in the Washington Post on 30 Nov 1963



## Rural Crossroad Transformed: Urban Center

July 25, 1968:
"Largest enclosed mall in America!"

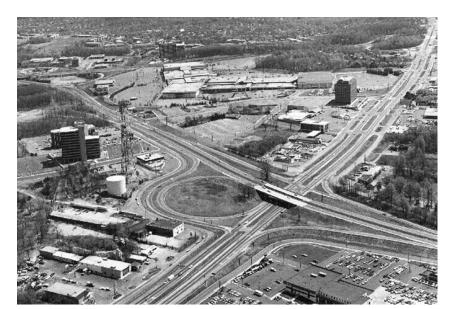
**Tysons Corner Shopping Center** 







## **Boom Is On:**







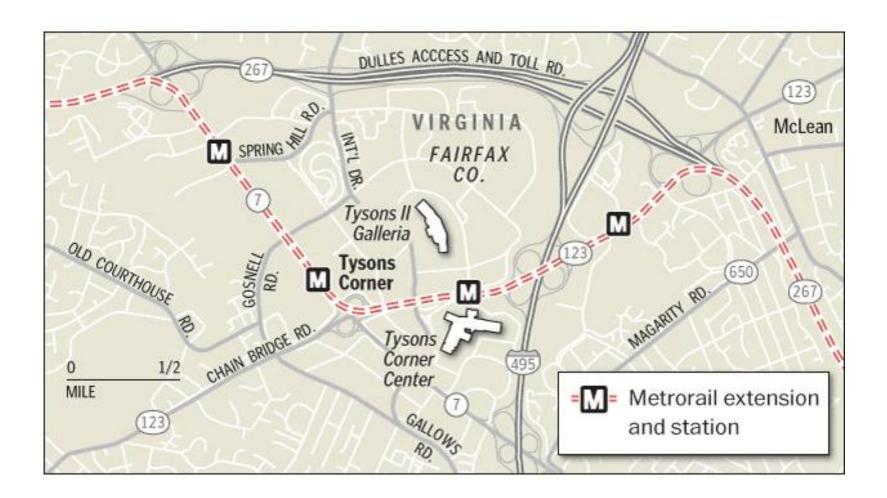
## Tysons 2008: nearly 45m sf office + retail ... + traffic

Daytime Population: 100,000 / Nighttime Population: 18,000





## 2004: Silver Line Metro Approved





## 2010: Comprehensive Plan for Tysons

convert an edge city into a modern downtown

Land Use: Mixed Use TOD

Transportation: Connectivity + Multimodality

Environmental Stewardship: LEED + Sustainable Practices

Parks & Open Spaces: Green Network

**Amenities:** 

**Urban Design Standards:** 

Partnership:

Fire, Police, Schools, Sport, Arts

Sense of Place + Beautiful Style

**Work Together for These Values** 



## Tysons Partnership

Collaborative Public/Private Planning

Values & goals implemented together

Issues discussed & resolved in a forum

"The Tysons Partnership
is a dynamic association
of engaged citizen and
business organizations
working with local government
to transform Tysons
into America's next great city"



## Tysons Partnership

## **Board of Directors**

**AvalonBay Communities • Beacon Capital Partners** B.F. Saul Company Hotel Division • Booz Allen Hamilton **Capital One • Cityline Partners • Federal Realty Investment Trust General Growth Properties • Georgelas Group** Kaiser Permanente • Hilton Worldwide **Holland & Knight • JBG Retail • Lerner Enterprises • Macerich** McGuire Woods • MITRE • MRP Realty • NV Commercial PS Business Parks • Quadrangle Management • VIKA The Meridian Group ◆ Watkins Meegan ◆ Wells + Associates Rotonda Condo UOA • Gates of McLean HOA **Fairfax County Office of Community Revitalization** 



## Partners Together Implementing the Plan

## **Transportation**

Traffic Mitigation Strategies; Trip Reduction; Grid of Streets; Bike + Pedestrian Paths; Signs; Bus & Van Routes; Parking solutions

## **Quality of Life**

Sustainable practices; Civic Programs & Events; Place making; Safety; Cleanliness; Public Facilities, Amenities, Art; Exciting Design; Beautification

## **Prosperity**

Branding; Marketing; Business Development Strategies

### **Government Relations**

Zoning; design; permits; taxes; fees; proffers



2014	2050
19,000	100,000
Residents	Residents
400.000	200 000
100,000	200,000
Jobs	Jobs
47M sf	97M sf



## **Building a Grid of Streets**

## Creating Connectivity + Neighborhoods + Alternative Routes



Current Street Grid



Future Street Grid



## **Grid of Streets + Mixed Use**



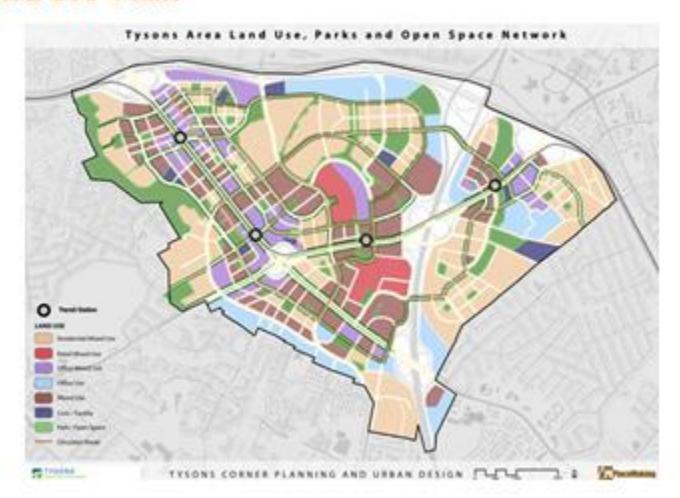


## New Construction: 45M+ square feet





## Land Use Plan







### Save the Dates!

Tysons is alive with festivals, markets and races galore in 2014.



### Silver Line Welcome Party

### **Great Tastes of Tysons Festival**

Saturday, May 31 - Sunday, June 1 | Noon - 6pm

Town Square at Tysons II

### **Sunday Farmers Market**

May 18 - Nov 16 | 10am - 2pm

NADA Campus, Greensboro & Westpark Drives

### Tour de Tysons Bicycle Races

Sunday, June 29 | 7:30am - 5:30pm

Tysons Boulevard

### Dog Days of Summer Festival Saturday, August 16 | Noon - 6pm

Town Square at Tysons II

### Tysons World Music Festival

Saturday, Sept 13 | Noon - 10pm

Town Square at Tysons II

### Tysons BBQ, Bourbon and Beer Festival

Saturday, Sept 20 | Noon - 6pm

Town Square at Tysons II

### **Tysons Harvest Festival**

Saturday - Sunday, October 18 - 9 | Noon - 6pm

Town Square at Tysons II

### Great Pumpkin Gathering

October 16 - November 1 | 6pm - 10pm

Town Square at Tysons II

Tysons is social. Connect with us. 🚹 💟 👩

For more information, please visit our website tysonspartnership.org



## Tysons – America's Next Great City

Class A Offices + Retail + Hotels: efficient, sustainable, beautiful design

Elite-level Professional Services: law; accounting; finance; consultants

**Educated workforce + university partners** 

Transportation Efficiency: Airports; Metro; Bus; Street Grid; Paths; Train

Quality of Life: New neighborhoods; new housing inventory; parks; paths; art; music; civic amenities; health care; restaurants; markets; gyms

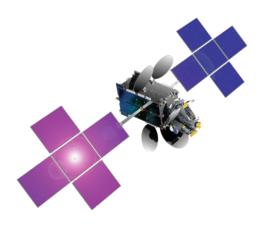
Converting an edge city to a modern downtown: a model for the world

Join us





**Thank You** 





Linda Bartlett Senior Vice President and Controller Intelsat February 19, 2014

## Who are we?

- Operator of the world's largest satellite services business
- 2012 Revenues of \$2.6 billion and Adjusted EBITDA (Earnings before Interest, Taxes, Depreciation and Amortization) of \$2.0 billion
- Global fleet of over 50 in-service satellites, 8 owned teleports and IntelsatOne<sup>TM</sup> terrestrial infrastructure
- Strong contracted backlog \$10.3 billion as of 9/30/13
- Became a public equity company in April 2013; trade on the NYSE under the symbol "I"



### **History**

- Roots go back to 1964 when International Telecommunications Consortium established (IGO)
- 1965 1<sup>st</sup> Commercial Communications Satellite Launch - "Early Bird" (Intelsat I). "Live via satellite" was born.
- 1968 covered the Olympics; only global provider to cover every Olympics since that time
- 1969 transmitted television images of moon landing around the world

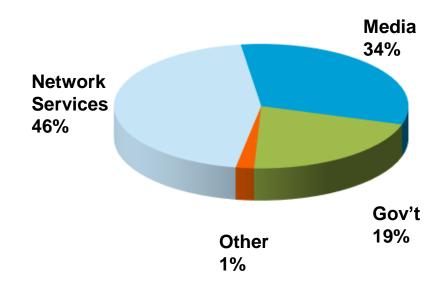


### **History (continued)**

- 1974 had grown from 11 to 86 member countries; activated connectivity for the "Hot Line" between the White House and the Kremlin. Eventually grew to 186 members.
- 2001 privatized after 37 years as an IGO
- 2005 acquired by funds associated with Apax Partners, Apollo and others
- 2006 acquired PanAmSat, our principal competitor
- 2008 were acquired by current majority private equity ownership – principally BC Partners and Silver Lake Partners
- April 2013 became a public company



#### Revenue by Customer Set – Quarter Ended 9/30/13



#### **Selected Customers**

#### **Network Services**

Astrium, Bharti, France Telecom, Harris Caprock UK Limited, Verizon, Vodafone

#### Media

Discovery Communications, Fox Entertainment Group, Home Box Office, DIRECTV, The Walt Disney Company, Turner Broadcasting Company

#### Government

Australian Defense Force, U.S. Department of Defense, U.S. Department of State, U.S. Navy, U.S. Air Force



#### What makes us an attractive investment/ tenant?

- Our global network covers 99% of the world's populated regions, including access to about 200 countries and territories
- Diversified customer base in diversified geographies
- Solid AEBITDA performance stemming from a predictable, recurring revenue stream



#### Our decision to move

- Why?
- How did our selection process work?
- Key considerations:
  - Location of existing employee base / transportation
  - Physical attributes / cultural attributes
  - Economics
- Our process:
  - Advisors
  - Sale of existing building
  - Understanding areas of changes in taxation
  - Understanding the incentives "process" in various jurisdictions
  - Assessing quantitative and qualitative factors
  - Decision



#### **Next Steps**

- Move date to Tysons Corner July 2014
- Since original lease was signed, we have amended our lease agreement to expand into additional space for our government sales group, which will relocate prior to year end 2014
- Actively working with project managers, architects/design team, general contractor, etc.
- Goal on time, on budget







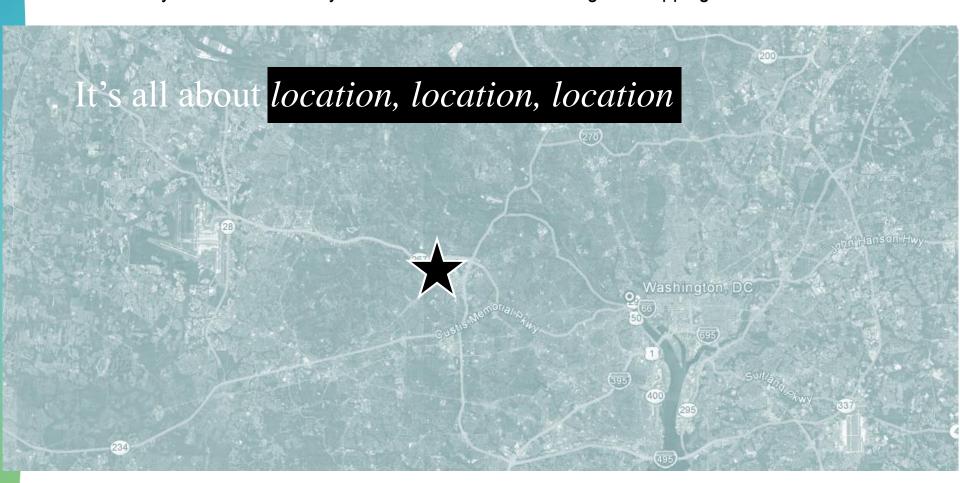
Real value in a changing world

# Regional implications of the Tysons transformation



#### Tysons Corner's past success

- Driven by vehicular accessibility, pro-business governance and excellent public services.
- Proximity to a retail hub Tysons Corner Center the largest shopping mall in the Mid-Atlantic



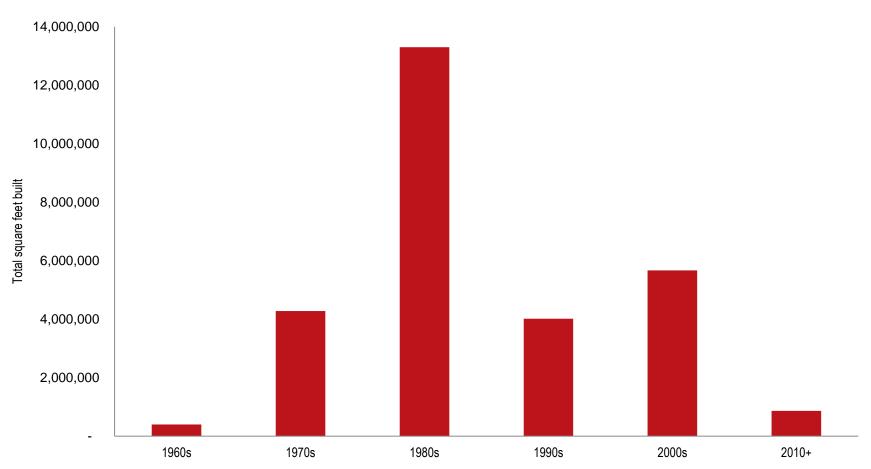


#### Current Metro DC regional market trends

- 1. Segmented economic growth
- 2. Tenants' drive to efficiency
- 3. Changing workforce preferences for collaborative environments; walkable amenities; mass transit accessibility
- 4. Demographic shifts



# Office construction in Tysons peaked in the 1980s, when 13.3 million square feet delivered







### Tysons' current challenges

- Traffic
- Walkability
- Relative lack of modern, efficient space
- Perception/cool factor

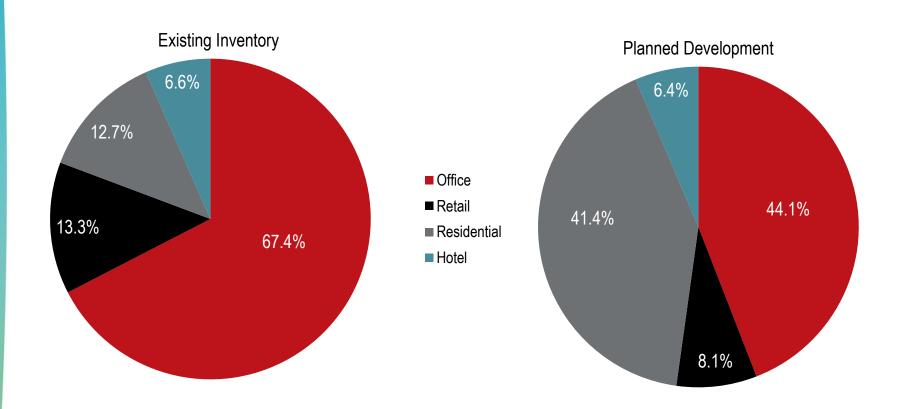


Image source: washingtonpost.com

Image source: vithayaphotograp



# Future development will help reshape Tysons into more of a 24/7, mixed-use, live-work-play environment



Source: Jones Lang LaSalle

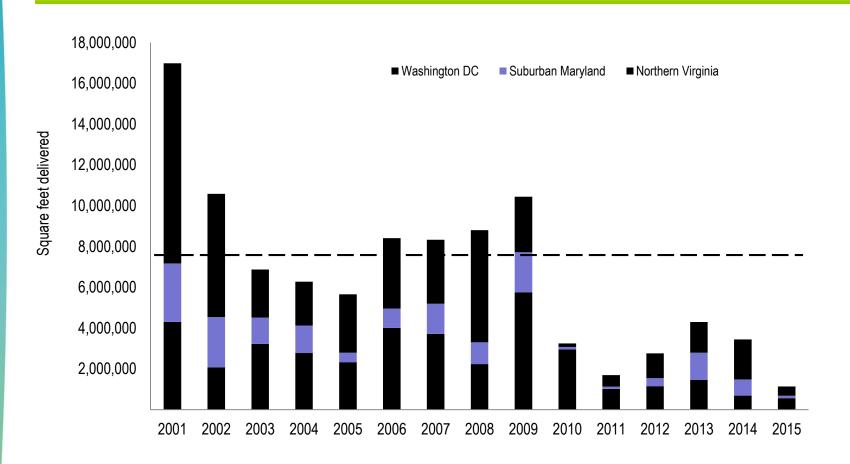


## The four future "City Centers" of Tysons





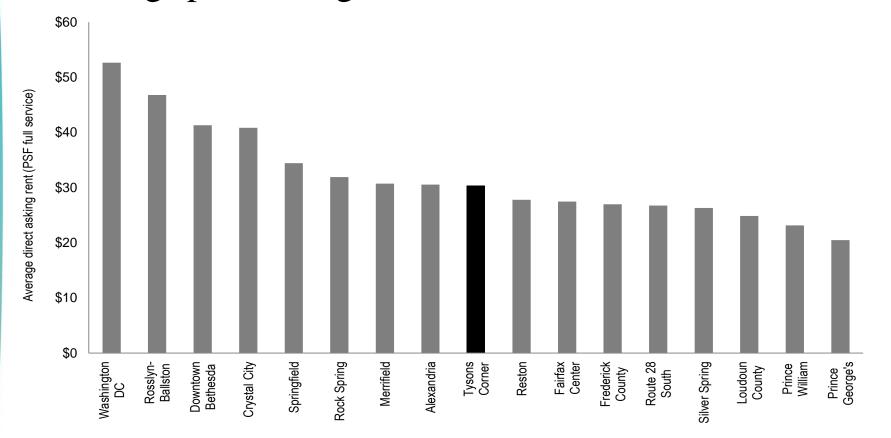
# indicates there may be pent-up demand for new office space



Source: Jones Lang LaSalle



# Regional rent comparison – although new office construction is asking \$50/SF+, many existing Tysons buildings provide a great value



Source: Jones Lang LaSalle



#### If Tysons wins, who loses?

- Nearby jurisdictions with higher taxes and more barriers to entry? (DC and MD)
- Suburban locations lacking in rail access/walkable amenities? (Fairfax Center, Route 28)
- 3. Cannibalization of off-Metro locations within Tysons?



#### What's needed to make the Tysons vision a reality?

- Fairfax County must maintain its edge in providing excellent public services
- 2. Price competitiveness relative to other regional jurisdictions
- 3. Organic growth in office tenant demand
- 4. Exciting retail
- 5. Risk taking







Real value in a changing world



## **Upcoming Events**

February 20: End User Dinner

Ruth's Chris Steakhouse.

Arlington, VA

50LD5:30PM-8:30PM

February 25: Olympics Happy Hour

The Russia House Washington, DC 5:00PM-7:30PM

March TBD: Sponsor Orientation Breakfast

**CBRE Offices** McLean, VA

8:30AM-10:00AM

March TBD: Education Program: CRE Milennials

**Price Modern Showroom** 

Baltimore, MD

April 9: **Education Program:** 

Sustainability - Featuring GSA Smart

**Buildings and LEED v.4** 

Hitt Contracting, Falls Church, VA

11:30AM-1:00PM

Mid-Atlantic Gala and Awards of May 15:

Excellence

**Tishman-Speyer** Rosslyn, VA

June TBD: **Education Program:** 

**Workplace Violence - Active** 

**Shooters** 

\*in partnership with Capital Chapter

of IFMA

## **THANK YOU FOR COMING!**

For more information about the benefits of CoreNet Global's Mid-Atlantic Chapter, please visit www.midatlantic.corenetglobal.org.